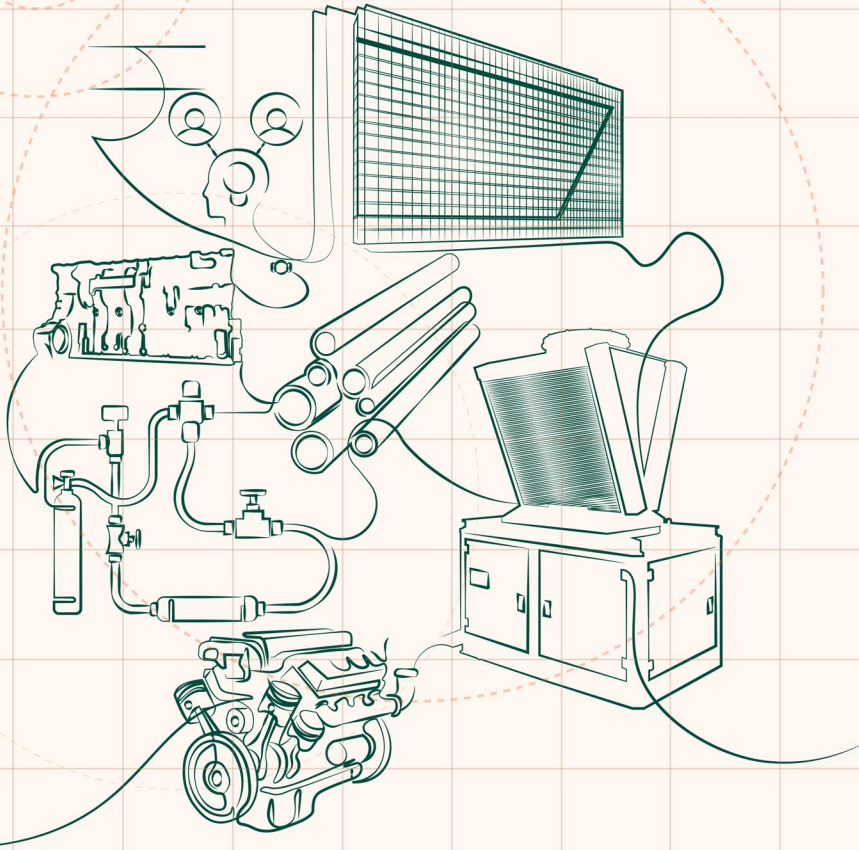


# Building on Legacy. Creating the Future.



## 32nd Annual General Meeting

Tuesday, 18th August 2026

Financial Year 2025-26

# MADE IN KIRLOSKAR

# Safe Harbour Statement

This presentation contains statements relating to future business developments and economic performance that could constitute ‘forward looking statements’. While these forward looking statements represent the Company’s judgments and future expectations, a number of factors could cause actual developments and results to differ materially from expectations. The Company undertakes no obligation to publicly revise any forward looking statements to reflect future events or circumstances. Further, investors are requested to exercise their own judgment in assessing various risks associated with the Company and also the effectiveness of the measures being taken by the Company in tackling them, as those enumerated in this Report are only as perceived by the Management.

## Note: Across this presentation

- “**KIL**” refers to “Kirloskar Industries Limited”
- “**KFIL**” refers to “Kirloskar Ferrous Industries Limited”
- “**KOEL**” refers to “Kirloskar Oil Engines Limited”
- “**KPCL**” refers to “Kirloskar Pneumatic Company Limited”
- “**ISMT**” refers to “ISMT Limited”
- “**Avante Spaces**” refers to “Avante Spaces Limited”

# OUR VALUES



## EXCELLENCE

In everything we do, quality without compromise



## INTEGRITY

Say what we do, and do what we say



## COLLABORATION

We grow with people and partners



## EMPATHY

Towards all  
Stakeholders

We always listen, and learn



## VALUE CREATION

Towards all  
Stakeholders

We're building for a shared prosperous future



## INNOVATIVE THINKING

Be bold and brave, & stay relevant

# Key Highlights for the Year

FY 2025-26

Kirloskar Industries Limited (KIL) continues to function as an unregistered Core Investment Company (CIC), managing its portfolio of Group investments while maintaining a standalone operational model

KIL continues to report under the Integrated Reporting (IR) framework, communicating its investment approach, performance outcomes and value creation process, and has opted for voluntary assurance of its sustainability disclosures

Real estate developments under Avante Spaces were formally branded as 'Avante Business Park', comprising the operational One Avante tower and the upcoming Infinia tower

Dividend Income (FY 25-26)

**₹ 67 Cr**

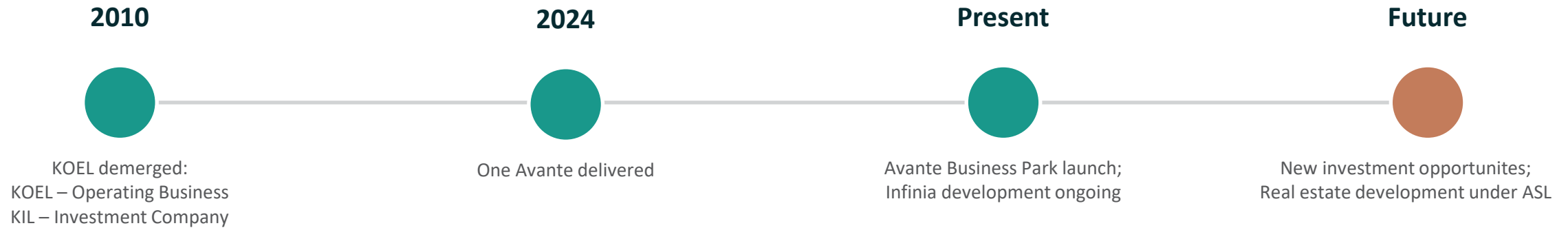
vs ₹ 63 Cr in FY 24-25

Total Income (FY 25-26)

**₹ 130 Cr**

vs ₹ 123 Cr in FY 24-25

# KIL Journey and Roadmap



## KIL Investment Portfolio (as at 31 March 2026)

| Company                                 | % Holding |
|-----------------------------------------|-----------|
| Avante Spaces Limited                   | 100.00%   |
| Kirloskar Ferrous Industries Limited    | 45.93%    |
| Kirloskar Brothers Limited              | 23.91%    |
| S.L. Kirloskar Foundation               | 9.90%     |
| Kirloskar Pneumatic Company Limited     | 9.89%     |
| Kirloskar Oil Engines Limited           | 5.65%     |
| Kirloskar Management Services Pvt. Ltd. | 7.00%     |

### Avante Spaces Limited

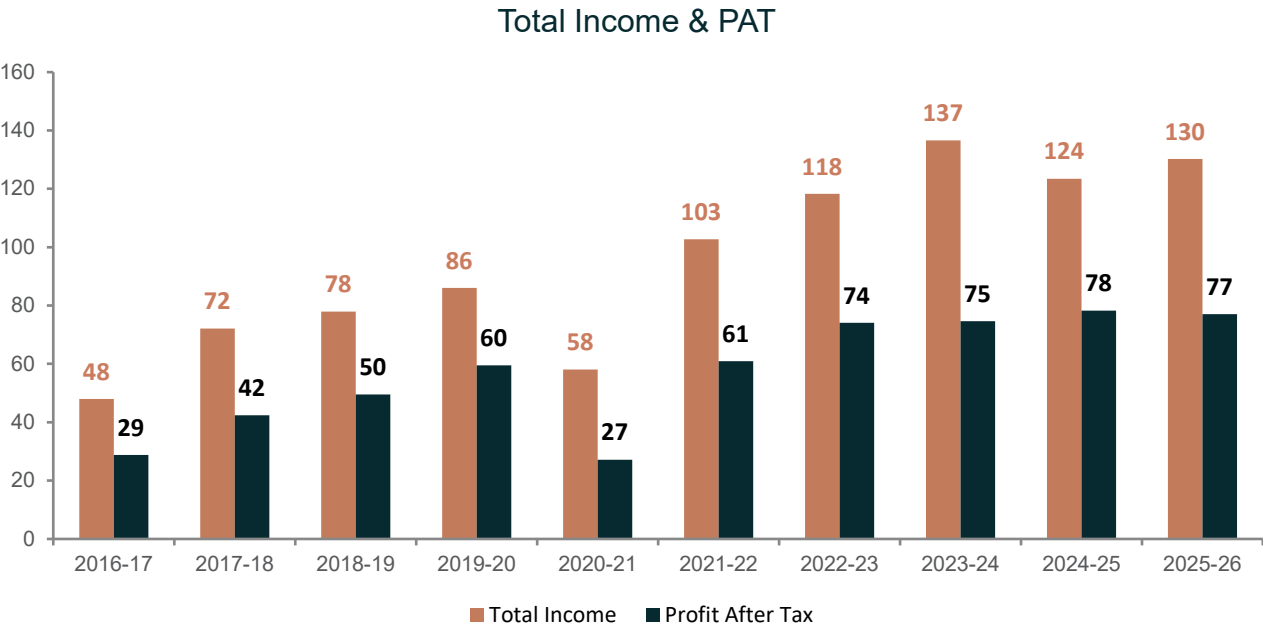
Wholly-owned subsidiary – Real Estate development arm of KIL. Currently developing Avante Business Park (One Avante + Infinia) with 2mn+ sq ft of area in Kothrud, Pune.

### Kirloskar Ferrous Industries Limited

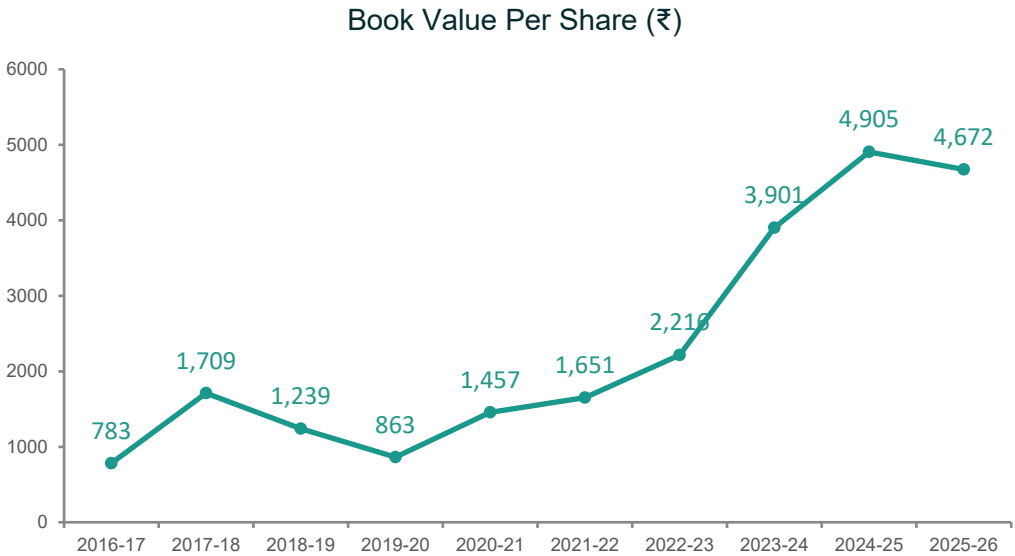
Material subsidiary (45.93% stake) – KIL's flagship investment and principal contributor to consolidated performance.

# Decade at a Glance

All amounts in ₹ Crores | KIL Standalone



**Note:** Includes revenue from discontinued operations for FY 23-24 and FY 24-25. Profit After Tax includes exceptional items.



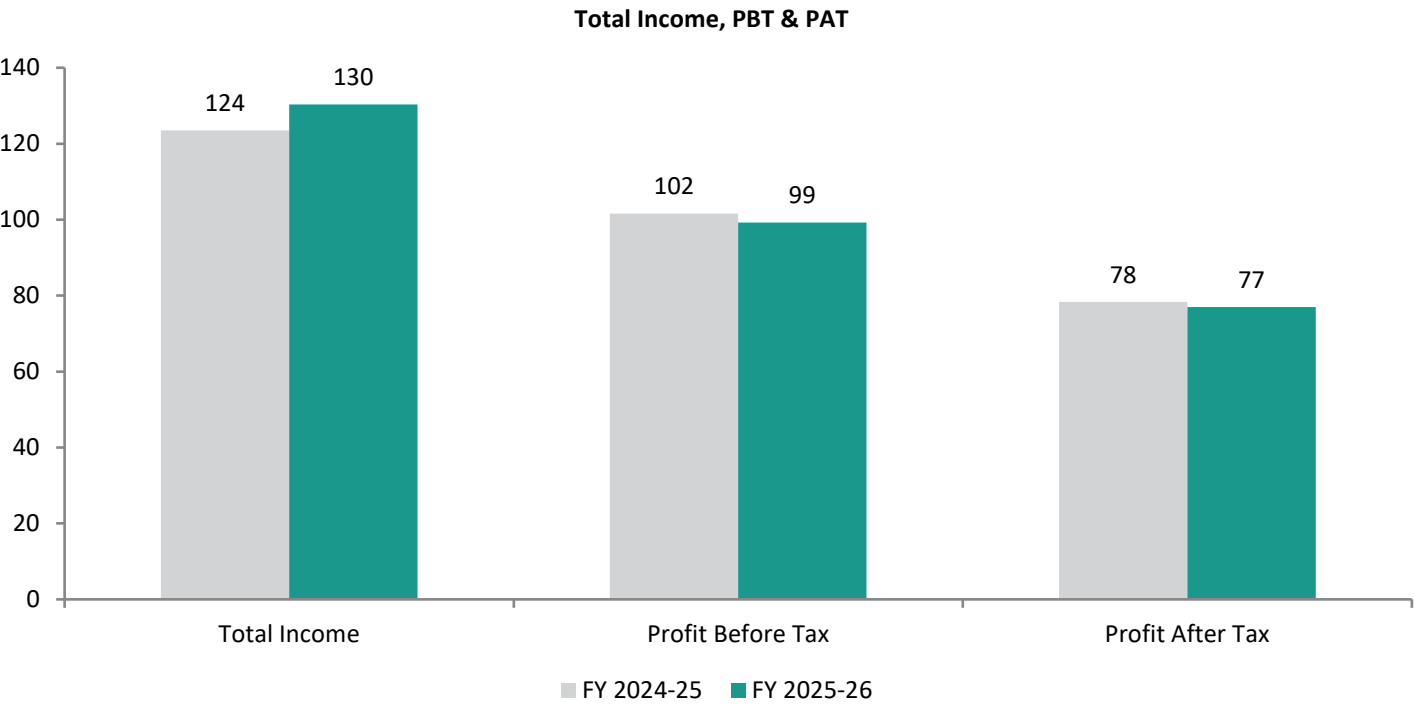
Book value per share has grown from

**₹782.6 → ₹4,672.3**

over the last decade (FY 2016-17 to FY 2025-26)

# Performance FY 2025-26

All amounts in ₹ Crores | KIL Standalone



Total Income

**₹130.3 Cr**

+5.7% YoY

Dividend Income

**₹67 Cr**

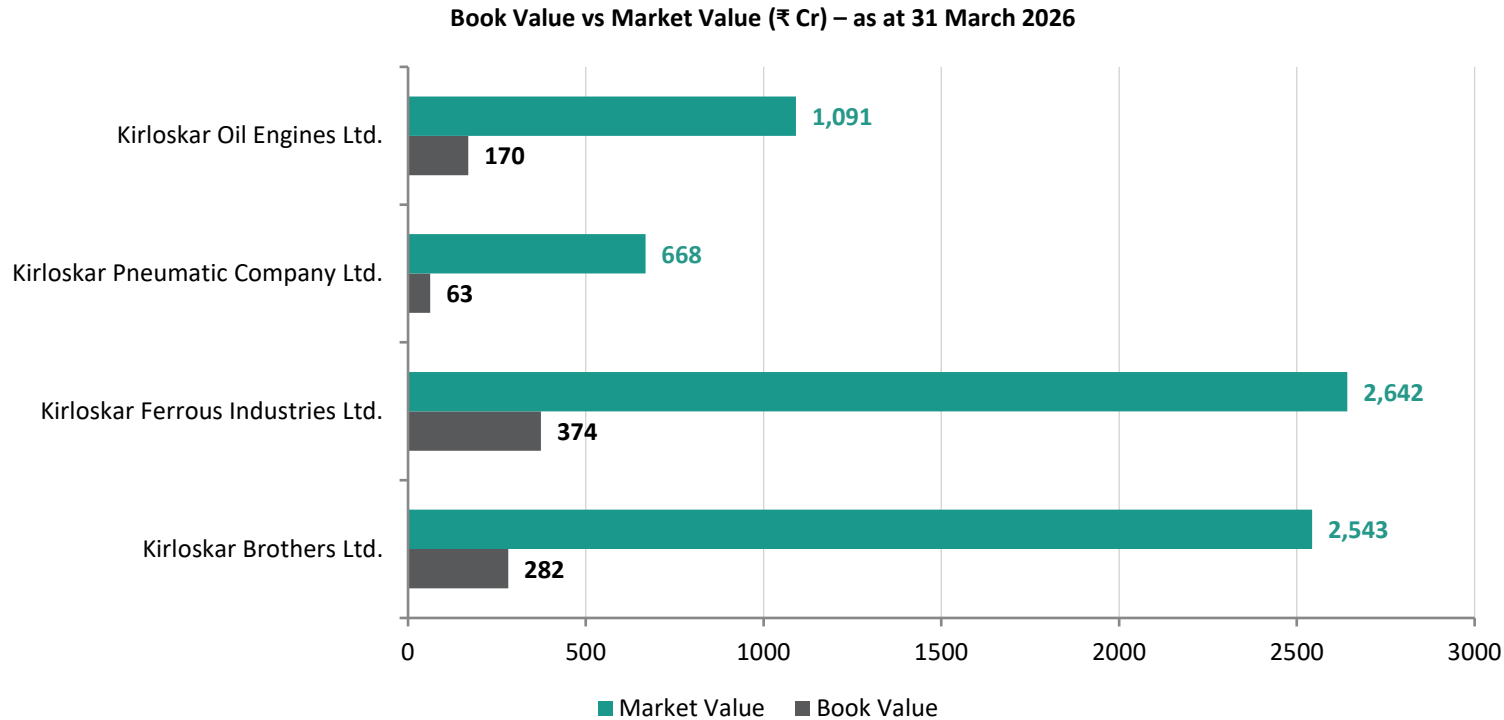
from Group companies

Profit After Tax

**₹77.0 Cr**

vs ₹78.3 Cr in FY 24-25

# Listed Investments



Aggregate Book Value

**₹888 Cr**

Aggregate Market Value

**~₹6,944 Cr**

## KIL – Listed Entity Details

**Kirloskar Industries Limited**

NSE: KIRLOSIND | BSE: 500243

ISIN: INE250A01039

*Note: As at 31st March 2026*

# Guiding Principles – KIL Investments

## 01

### Long Term View

We enter into businesses with a long-term view. We invest in companies and remain committed with the objective of delivering sustainable returns over multiple market cycles.

## 02

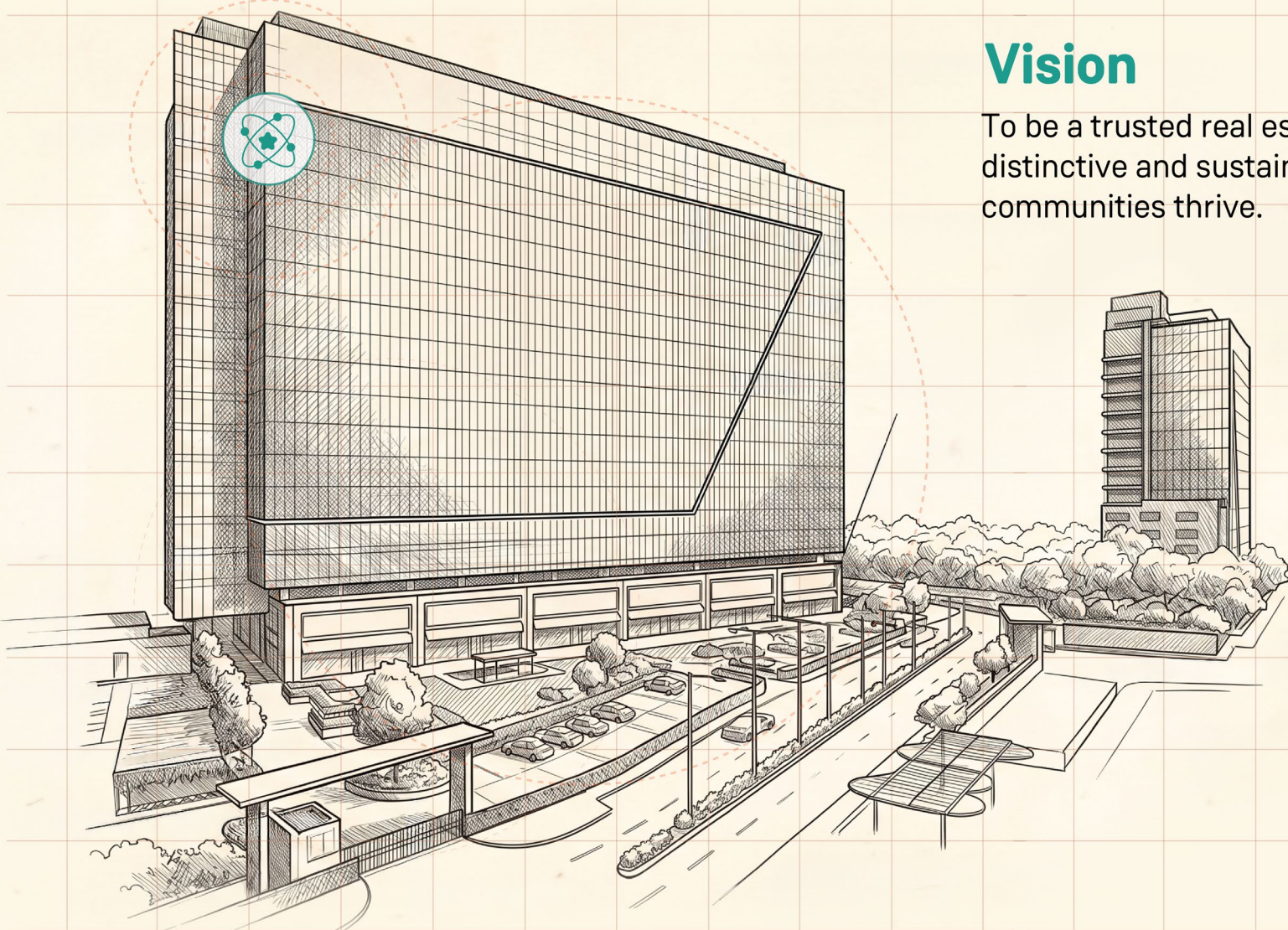
### Build Successful Companies

Each company we invest in must become an independently successful entity. While we support them in the initial stages, the expectation is that each company succeeds as an individual unit.

## 03

### Leadership

We bring in Management with experience and domain expertise to lead our businesses. While our values and culture remain consistent, the endeavour is to be 'best in class' across all our companies.



## Vision

To be a trusted real estate developer creating distinctive and sustainable developments where communities thrive.

## Mission

To build a world-class organisation that delivers exceptional value to our stakeholders through customer-centricity, innovative design, operational excellence and progressive people practices.

MADE IN KIRLOSKAR

**ONE AVANTE. DELIVERED. OPERATIONAL. PROVEN.**  
**KIRLOSKAR GROUP HEADQUARTERS**



# PROJECT BRIEF - INFINIA

| Category                   | Parameter          | Specification                                                                                                 |
|----------------------------|--------------------|---------------------------------------------------------------------------------------------------------------|
| Scale & Structure          | Plot & BUA         | <b>Net Plot Area:</b> 2,51,010 Sq.ft<br><b>Built-up Area:</b> 19,96,786 Sq.ft                                 |
|                            | Floor Plate        | <b>Approx.</b> 75,000 Sq. Ft                                                                                  |
|                            | Configuration      | 3 Basements + G + Podium/1st Fl + 2nd Fl (Dining) + 17 Office Floors + 20th Fl Rooftop Club + Terrace         |
|                            | Parking            | <b>4-Wheeler:</b> Provided 1,439 (Req: 1404)<br><b>2-Wheeler:</b> Provided 5,604 (Req: 5481)                  |
| Connectivity & Circulation | Vertical Transport | 39 Total Elevators :<br>24 Passenger, 10 Shuttle, 3 Restaurant, 2 Service ; <b>1 Escalator Pair</b>           |
|                            | Plot Amalgamation  | <b>A to C:</b> Underpass (6m internal width, 2 lanes to B1/B2)<br><b>C to D:</b> Connecting bridge (6m width) |
| MEP Infrastructure         | Power (DG & TX)    | <b>DG:</b> 4 x 3000 kVA + 2 x 1500 kVA<br><b>Transformers:</b> 4 x 2000 kVA (Tenant), 3 x 2500 kVA (Common)   |
|                            | HVAC Systems       | <b>Water Cooled:</b> 4 x 650TR<br><b>Air Cooled:</b> 2 x 325TR                                                |
|                            | STP Capacity       | SBR Type - 485 KLD                                                                                            |



# PROJECT INFINIA – PROGRESS SNAPSHOT

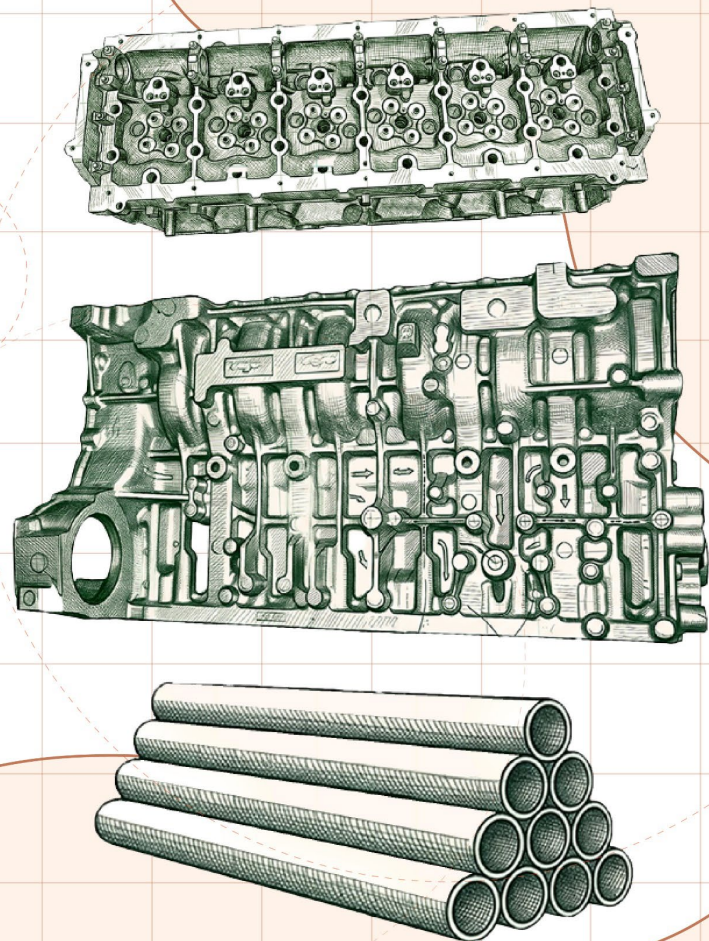


**Jun-25**



**July-26**

# From Strength to Value



## KFIL - Overview

**MADE IN KIRLOSKAR**

# Kirloskar Ferrous Industries Limited



## About US

At Kirloskar Ferrous Industries Limited (KFIL), we are guided by a legacy of manufacturing excellence and a relentless pursuit of innovation. Over the past three decades, we have evolved into one of India's leading integrated ferrous manufacturing companies, delivering high-quality pig iron, castings, steel, seamless tubes, and precision-engineered components to a diverse set of industries. Backed by a strong foundation and a future-focused vision, we continue to strengthen our capabilities and create long-term value for stakeholders through operational excellence, sustainable growth, and customer-centric solutions.



### Established Global Customer Base

We are the destination of choice for the largest automotive manufacturers in the world who come to us for engine castings



### Value Driven Culture

With the group that possesses a rich 135+ year manufacturing and engineering legacy, KFIL has been built on a solid foundation of innovation and customer-centricity



### Transformative engineering

Relentless transformation helps us surpass all our limits. It is always our aim to innovate so as to surpass the customer expectations

# Our Vision & Mission

KFIL's renewed compass for the years ahead



## Vision

---

*Be a sustainably growing organisation creating value for all stakeholders with limitless opportunities.*



## Mission

---

Be the globally preferred manufacturer of metal and metal products through sustainable practices, delivering innovative and breakthrough solutions to our customers.

*We are committed to growth by value creation for all stakeholders by unleashing people's potential.*

# kärloskar

Ferrous



Pig Iron



Castings



Steel



Seamless Tubes

# KFIL Overview

*Shaping India's manufacturing future*

KIL's flagship investment - evolved from a focused pig iron and grey iron castings manufacturer into one of India's most vertically integrated ferrous companies.

The only company in Asia with an end-to-end manufacturing ecosystem spanning mines to machined castings, and mines to steel and seamless tubes.

## Manufacturing Footprint

Koppal • Hiriyur • Solapur • Rajapura • Jejuri • Baramati • AhilyaNagar

## Business Segments

Pig Iron

Iron Castings

Steel

Seamless Tubes

*Backward integration into iron ore mining (Bharath Mines) and captive coke, waste-heat power, solar, and forward integration into steel and seamless tubes via ISMT.*

**~7,00,000 MT**

Pig Iron capacity p.a.

**~3,70,000 MT**

Seamless Tubes (Hot Mill Rolling) p.a.

**~3,00,000 MT**

Steel (Liquid Metal) capacity p.a.

**~2,00,000 MT**

Iron Castings capacity p.a.

# FY2025-26 Financial Highlights

Standalone performance, Company financial results

**₹6,889 Cr**

Revenue from operations

+4.9% YoY

**₹842 Cr**

EBITDA

12.3% margin

**₹505 Cr**

Profit after tax

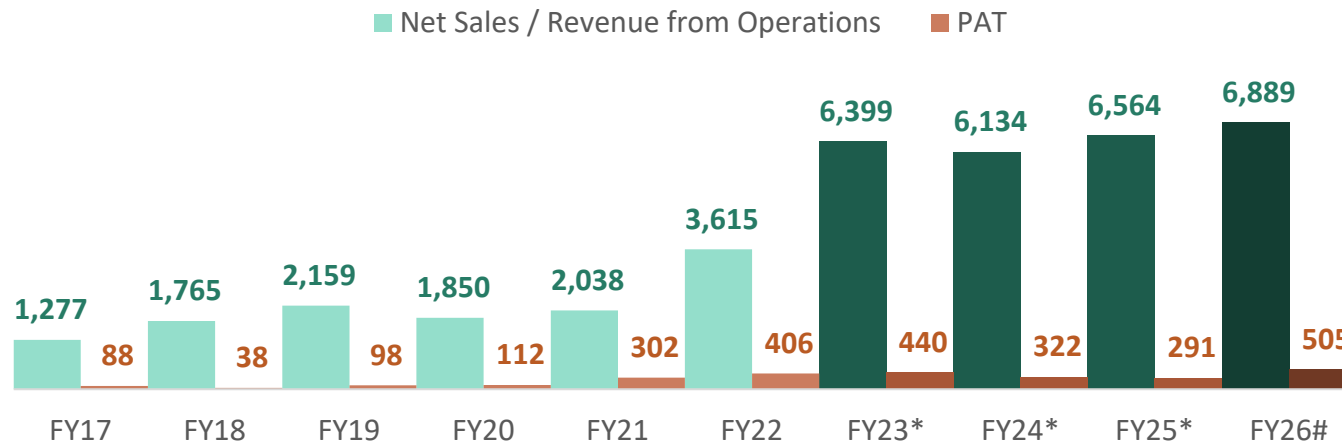
+73% YoY

**₹6.00**

Dividend per share

120% of face value

## Ten-year financial trend (₹ Crores)



**18%**

Revenue CAGR

**19%**

PAT CAGR

\* Note: Post Merger of ISMT Ltd  
#Post merger of OEPL & AESPL

**KIRLOSKAR**

INDUSTRIES LIMITED

*Our People and Community*

# People and Community

*Fostering Progress Through Shared Purpose*

At the heart of our approach lies a commitment to creating lasting value for the communities we serve and the people who make our businesses possible. We see this not just as a responsibility, but as a collaborative journey toward sustainable, inclusive growth.

## Talent Management

Structured performance management, competency-based assessments and succession planning to identify and nurture future leaders.

## Learning & Development

Launched LinkedIn Learning – ‘Unlocking Your Learning Potential’ — enabling continuous, self-directed capability building alongside leadership programmes with KIM.

## Community Engagement

Blood donation camps, World Environment Day activities and awareness programmes promoting sustainable, responsible practices.

## Human Rights & Ethics

Zero tolerance towards harassment, discrimination or unethical conduct, upheld through our Code of Conduct and governance framework.

*Growth is a great source of motivation — when the Company grows and succeeds, it is a matter of pride for everyone who makes it happen. Our growth agenda continues, ensuring that all our stakeholders — employees, partners, vendors, customers and investors — derive long-term value through their association with us.*

# THANK YOU

[investorrelations@kirloskar.com](mailto:investorrelations@kirloskar.com) | [www.kirloskarindustries.com](http://www.kirloskarindustries.com)